

March 31, 2014

Mike Midgley

Cubic Applications, Inc.

2280 Historic Decatur Rd. Ste 200

San Diego, CA 92106

RE: Panhandle Regional Resiliency Assessment Program (RRAP) Project

Dear Mr. Midgley,

Thank you for serving as a Program Manager for the development of the Livestock Industry products for the PRPC RRAP project. We hope you found the time you spent on this project to be a productive and worthwhile experience. Our primary objectives were to develop customizable Biosecurity and Business Continuity plans for livestock-related industries and Foreign and Emerging Animal Disease (FEAD) response plans for emergency responders within the Texas Panhandle.

The overall goal of the RRAP project was to equip the region with implementable strategies that would help to strengthen the resiliency of the Panhandle's livestock industry against deliberately-caused or naturally occurring catastrophes. Your active participation in the development of these planning products was essential to the accomplishment of this goal.

Your expertise and involvement directly contributed to the overwhelming success of the project and will most certainly have a positive impact on the resiliency of the Panhandle region's livestock industries; which is considered to be a vital part of our nation's critical infrastructure and key resources.

The PRPC is very appreciative of your association with the Panhandle RRAP Program and thank you for your time and dedicated efforts.

Sincerely,



John Kiehl

Regional Services Director

Panhandle Regional Planning Commission